ADITYA BIRLA FASHION AND RETAIL LIMITED

NOMINATION POLICY (1)

1. PURPOSE

The primary function of the Nomination and Remuneration Committee is to assist the Board of Directors in fulfilling its governance and supervisory responsibilities relating to human resource management and compensation.

Nomination and Remuneration Committee (“the Committee” or “NRC”) is constituted by the Board of Directors (“Board”) of Aditya Birla Fashion and Retail Limited (“the Company”) in its meeting held on July 31, 2014, pursuant to the provisions of Section 178 of the Companies Act, 2013 and applicable rules made thereunder (“Act”) and Clause 49 of the erstwhile Equity Listing Agreement (“Listing Agreement”). The constitution, composition and role of the Committee is also in line with the provisions of Regulation 19 read with Part D of Schedule II of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”).

This policy is enacted mainly to deal with the following matters, falling within the scope of the Committee:

a. To institute processes which enable the identification of individuals who are qualified to become Directors and who may be appointed as Key Managerial Personnel and/or in Senior Management and recommend to the Board of Directors their appointment and removal from time to time;

b. To devise a policy on Board Diversity;

c. To review and implement the succession and development plans for Managing Director, Executive Directors and officers forming part of Senior Management(2);

d. To formulate the criteria for determining qualifications, positive attributes and independence of Directors;

e. To establish evaluation criteria of Board, its Committees and each Director.

2. BOARD OF DIRECTORS

i) Identification, Nomination & Board Diversity

The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance.

In designing the Board’s composition, Board diversity shall be considered from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service.

The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Board’s composition (including gender, ethnicity, age, length of service) will be disclosed in the Corporate Governance Report annually.
ii) **Evaluation Process**

The Board on recommendation of the Committee, has approved an Evaluation Framework for effective evaluation of performance of the Board, its Committees and individual directors. The Board/ Committee conduct an assessment of the performance of the Board, its Committees and individual directors against the said Evaluation Framework.

The performance evaluation of Independent Directors shall be done by the entire Board, on the basis of recommendations of the Committee (excluding the Director being evaluated).

iii) **Training and Development**

The Company shall periodically organise sessions under the familiarisation programme for the Directors including Independent Directors to apprise them with the business operations of the Company and also let them know their roles, rights and responsibilities in the Company to enable them to make effective contribution and discharge their functions as a Board Member.

The Committee shall approve training policies, including new Director orientation and continuing education requirements or expectations, for Non-executive and Independent Director.

iv) **Succession Planning**

The Committee shall review and implement succession and development plans.

v) **Criteria for determining qualifications, positive attributes and independence of Directors**

The Committee shall follow the principles enshrined in the Act and the SEBI Listing Regulations while fixing the criteria for determining the qualifications, positive attributes and independence of Directors, at all times.

3. **KEY MANAGERIAL PERSONNEL (“KMP”) AND SENIOR MANAGEMENT**

   i) **Identification & Nomination**

   The Committee shall identify the persons who may be appointed as KMP and Senior Management, taking into consideration qualifications, experience, positive attributes, skills and competencies and such other factors as it deems appropriate.

   The Committee shall recommend to the Board the appointment (including remuneration and subsequent changes in the remuneration, if any) and removal of KMP and Senior Management of the Company.

   ii) **Terminations and Severances**

   The Committee shall also review terminations/ replacements/ severance of employments of KMP and Senior Management.

4. **REVIEW AND AMENDMENTS**
i) The Committee may issue the guidelines, procedures, formats, reporting mechanism and manual in supplement and better implementation to this Policy, if it thinks necessary.

ii) The Committee shall re-assess and review the adequacy of this charter annually and propose and recommend changes to the Board for approval as and when necessary.

iii) This Policy may be amended or substituted by the Board as and when required specifically where there are any statutory amendments necessitating the change in the policy.

(1) Amendments to the Policy:
   (a) First Revision on January 9, 2016, for reflecting:
       - change of name of the Company to Aditya Birla Fashion and Retail Limited; and
       - change in applicable provisions, pursuant to repeal of Equity Listing Agreement and enactment of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”).
   (b) April 1, 2019, for reflecting amendments in the SEBI Listing Regulations.

(2) “Senior Management” shall have the meaning as defined under the Act and the SEBI Listing Regulations, as may be amended/modified from time to time.